# TWO-YEAR HIGHLIGHTS OF OPERATING RESULTS

	2004	
	2004	2003
Revenues (Millions of New Taiwan Dollars)	168,270	129,703
Operating costs	110,249	88,992
Operating income	58,017	40,708
Income before income tax	65,022	45,107
Employment costs <sup>1</sup>	19,122	16,887
Depreciation	10,047	11,021
Interest expenses net <sup>1</sup>	715	1,269
Total assets	238,409	220,671
Capital expenditures	7,578	5,963
Stockholders' equity	184,161	161,037
Output of steel products (Thousands of metric tons)	10,101	10,188
Sales volume of steel products	10,430	10,386
Number of employees <sup>2</sup>	8,640	8,668
Return on sales	38.64	34.78
Return on stockholders' equity <sup>3</sup>	29.91	24.98

<sup>&</sup>lt;sup>1</sup> Excluding capitalized expenses

<sup>&</sup>lt;sup>3</sup>Based on net income





 $<sup>^{2}</sup>$  As of the end of the calendar year



**December 3, 1971** 

China Steel Corporation (the Corporation or CSC) officially registered, with head office located in Taipei

**September 16, 1972** 

Kaohsiung Plant Site Office established

September 1, 1974

Construction of Phase I commenced

December 26, 1974

Public listing of China Steel stock on Taiwan Stock Exchange

**September 15, 1975** 

Head office relocated to Kaohsiung, Plant Site Office closed

July 1, 1977

China Steel Corporation became a state enterprise.

**December 16, 1977** 

Phase I completed. Capacity 4 1.5 million tons 5 per year

July 1, 1978

Construction of Phase II commenced

June 30, 1982

Phase II completed. Capacity<sup>4</sup> reached 3.25 million tons per year

July 1, 1984

▶ Phase III construction commenced

**April 30, 1988** 

Phase III completed. Capacity<sup>4</sup> reached 5.652 million tons per year

July 15, 1993

Phase IV construction commenced

**April 12, 1995** 

China Steel Corporation privatized

May 31, 1997

Phase IV completed. Capacity<sup>4</sup> reached 8.054 million tons<sup>5</sup> per year

June 2, 1998

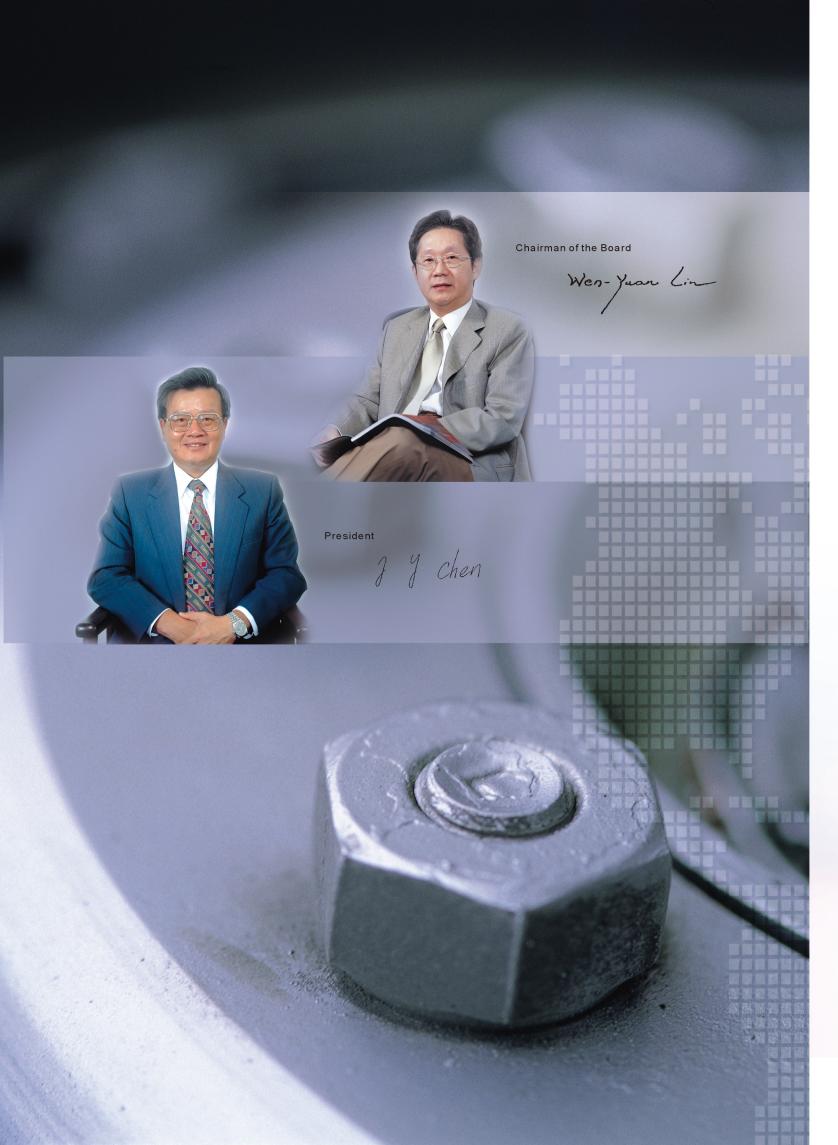
CSC Group's corporate identity system formally introduced to the public

**April 15, 2002** 

Annual production capacity officially raised to 9.55 million tons<sup>5</sup> owing to success in equipment renovations and improvements carried out over the years.

In terms of crude steel.

All references to tons mean metric tons of 1,000 kilograms.



### **OPERATIONS**

The year 2004 saw gratifying overall revival of the world's economy. International Monetary Fund's (IMF) Statistics indicated a 5.1% growth of GDP for 2004. ROC's Directorate General of Budget and Statistics (DGBAS) reported a 5.71% growth for Taiwan's economy in 2004 and International Iron and Steel Institute (IISI) showed an 8.9% increase in world crude steel production and 7.9% rise in apparent crude steel consumption.

Continued strong steel demand in mainland China caused a short supply in virtually all steel products in he global market. Market prices kept moving upward, causing prices for coal, iron ore, scrap steel, slabs and other up-stream products to soar. In addition the giant economies of the U. S., Japan and Europe again showed signs of simultaneous growth. Major steel producers of the world reflected this rise in demand and cost in their prices, and took advantage of sustained high steel prices to improve their profits.

CSC's 2004 cost of goods sold rose by NT\$20,300 million over the previous year as a result of price hikes for raw material and supplies. Yet its revenues and income before income tax both set new records, reaching NT\$168,270 and NT\$65,022 million or 30% and 46% over 2003 respectively. Principal contributing factors for such performance were:

- 1. Smooth coordination between iron making and steel making operations, as well as team effort by the CSC workforce to exceed the annual targets in both production and sales. Production reached 10.1913 million tons, and sales NT\$104,301 million.
- 2. Thorough grasp of operating environment changes in setting the Corporation's annual operation guiding principles, which have been faithfully put in practice, along with strengthened cost control.
- 3. Benefits from recovery of the economy worldwide and sustained rise in steel prices. Average price was about 30% over that of 2003.
- 4. Robust increase in profits in CSC-invested companies, with NT\$7,944 million recognized as investment income, of which NT\$212 million was from disposal of CSC's entire holdings in Taisil Electronic Materials Corporation and part of the holdings in Allied Material Technology Corporation.

As for 2005, hovering high oil prices and upward trend in interest rates will weaken the impetus of economic growth worldwide. IMF forecasts the world's GDP growth to be 4.3%. ROC's DGBAS forecasts a decline in growth rate of Taiwan's foreign trade, and a drop in economic growth rate to 3.63%. Domestic steel industry will face unfavorable developments including:

- 1. Slowdown in growth of world apparent finished steel consumption.
- 2. Negative impact on domestic steel demand caused by moving abroad of industries.
- 3. Upsurge of production cost caused by soaring coal and iron ore prices.
- 4. Challenge from direct competition from imports brought about by dropping of import duty to zero. (Implemented in January 2004)
- 5. Appreciation of the New Taiwan Dollar.
- 6. Climbing interest rates.
- 7. Impact on trade and economy from uncertainties in cross-strait relations.
- 8. Coming into effect on February 16, 2005 of the Kyoto Protocol, implementing global control on the emission of carbon dioxide, with the steel industry bearing the brunt.

These unfavorable developments are expected to dim the outlook for steel production and consumption. CSC's countermeasures consist of:

- 1. Boosting management effectiveness.
- 2. Faithfully putting into practice the 2005 management guiding principles:
- (1) Support Dragon Steel Corporation in its expansion project, with tight control of work progress and
- (2) Plan new processing lines and renovate existing facilities.
- (3) Continue re-engineering of business process.
- (4) Raise product grade and value.

With such countermeasures CSC hopes to fortify its competitive position to maintain its high profitability and share the benefits with its customers, shareholders and employees.

#### PRODUCTION AND SALES

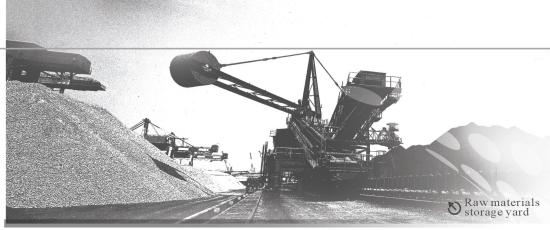
The Corporation sold 10.43 million tons of steel in 2004, up by 0.42% from the previous year. Domestic sales accounted for 75.8%, exports for the remaining 24.2%. Among the domestic customer groups, re-rollers again took the largest share(24.8%) of the domestic shipments, followed by service centers, traders and nut and bolt makers. Among the export destinations, Hong Kong (including mainland China) accounted for 37% of the export volume, followed by Northeast Asia (33%), Southeast Asia (28%) and other destinations 2%.

Both hot metal and liquid steel production exceeded the benchmark targets and set new records, having reached 10.35 million and 11.24 million tons respectively. Contributing factors were:

- 1. Stable operation of the iron-making facilities,
- 2. Improved quality of sintered ore,
- 3. Increased rate of oxygen enrichment at the blast furnaces,
- 4. Accelerated turnaround rate of torpedo ladle cars (hot metal ladle cars),
- 5. Smooth coordination between the blast furnace (iron making) and basic oxygen furnace (steel making) departments,
- 6. Reduced sulfur content in liquid steel,
- 7. Higher scrap ratio (addition of scrap steel into the basic oxygen furnaces),
- 8. Intensive effort and technical maturity of the workforce.

Production at downstream points (rolling mills and processing lines) was 10.1 million tons, down by 87,000 tons from the previous year. This reduction was due to shutdowns totaling 41 shifts at No. 1 hot strip mill necessitated by work in revamping its down-coilers. However determined effort to offset this loss of production by raising equipment availability and production per shift at all other production lines pushed output beyond planned production by 2.1%. The workforce at these production lines considered it a challenge to take on the buoyant market and to satisfy customer needs.

Beginning the second half of 2003 the sharp increase in demand for coal and iron ore from a number of countries including mainland China, plus the inability of suppliers to meet such a surge in demand and failure of the exporting countries to complete their additional infrastructures in time, created a shortage of supply in 2004. Pressure from such shortage will subside gradually with the completion of additional production and loading facilities. CSC's practice of maintaining long-term agreements directly with the world's major mining companies paid off in the form of relatively stable



supply during the period of shortage.

The 2004 energy saving program continued to focus on energy efficiency improvement at selected rotating machines, and the completion of 36 energy saving projects at various points throughout the plant. During the year 139 drives were replaced with high efficiency motors, totaling 2,741 kw, and 25 drives for large pumps were replaced. Total energy yearly saved amounts to 11.9 million kwH. Principal items among the 36 energy saving projects were:

- 1. automatic coking control system for coke oven batteries 5, 6, 7 and 8.
- 2. a new slab soaking pit for No. 1 hot strip mill.

In line with its time-honored policy of raising the regional resource utilization efficiency, CSC continues with its promotion of co-generation. Sales of steam, oxygen, nitrogen and argon topped 2003 by 6.71%. Self-generated electricity accounted for 71.9% of the electricity consumed in 2004, down by 3.2 percentage points from 2003. Major cause for this decline was the robust increase in production and power consumption at the rolling mills and processing lines. Energy consumption per ton of crude steel (slabs) was 5,267 million calories, a minor increase of 10 million calories per ton, also due to the increase in power consumption at the down stream production lines.

Over the years CSC not only carries out its own quality enhancement programs, but also targets its development efforts toward the customers' specific requirements for high-grade steels. It helps the customers to gain access to up-to-date information so that the customer can at the same time upgrade his products. Such technology and quality-related activities in 2004 included:

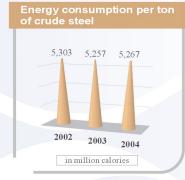
- Proceeded with new product development and completed numerous surveys related to customers' requirements.
- 2. Held ten technical symposiums with a total of nearly one thousand participants.
- 3. Conducted 36 rounds of visits to customers.
- 4. Conducted technology exchange sessions with customers.
- 5. Completed 103 cases of technical assistance to customers for improvements in their processes.

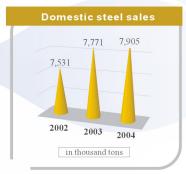
During the economic slump in 2002 CSC launched a three-year program to develop high competitiveness products. A total of 41 items were completed over the past three years. They contributed substantially to advancing the Corporation's



Products loading at pier







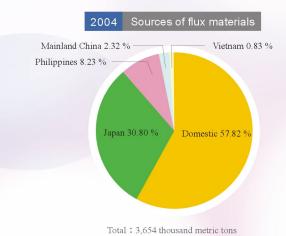


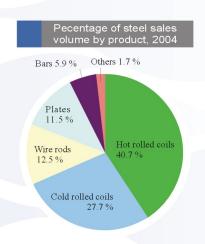


competitive position and helping upgrade domestic industries as a whole. Major items completed in 2004 were:

- High priced galvannealed (GA) sheets for exposed surfaces of automobiles. It acquired NISSAN's approval and resulted in nearly 30,000 additional tons in sales of high-end products.
- 2. Introduction of low iron loss electrical steel sheets. This enabled full utilization of the capabilities of CSC's horizontal annealing and coating line. Prime quality yield in 2004 was 40,000 tons higher than in the previous year. This product has replaced top quality imports on the market, and is widely accepted by motor and transformer makers. CSC received TECO Electric and Machinery Company's award for excellent supplier of this product.
- 3. Establishment of CSC's technology for production of cleaner steel in quantity, which can be widely applied to such high priced products as spring steel, bearing steel and piano wires.
- 4. Improvement in narrow chemistry hitting ratio for carbon, manganese, and chromium to enable the customer to obtain stable heat treatment results with simple conditions.

CSC continues with its quest for product "exquisiteness", and set for 2005 a target of 1.5 million tons of sophisticated grade products. This will be CSC's contribution to enable Taiwan's steel industry to gain stature.



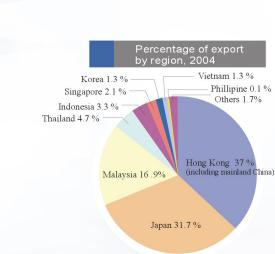


Total: 10,430 thousand metric tons

Bars 5.6 % Others 2.3 %

Cold rolled coils 27.3 %

Plates 11.6 %



Hand tools 1.3 %

Steel structures 4.4 %

Vehicles 7.1 %

Direct users 7.8 %

Steel piping 7.8 %

Shipbuilding 2.6 %

Others 8.5 %

Rerollers 24.8%

Traders

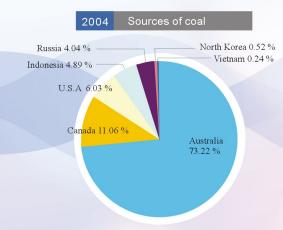
Nuts and bolts 8.1 %

Total: 7,905 thousand metric tons

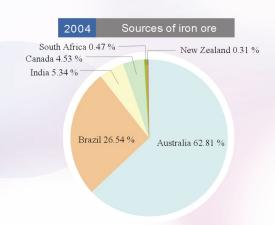
Steel service centers 13.1

Total: 10,101 thousand metric tons

Hot rolled coils



Total: 8,676 thousand metric tons



Total: 2,525 thousand metric tons

Total: 16,356 thousand metric tons



### RESEARCH AND DEVELOPMENT (R&D)

The functional position of CSC's R&D is set as follows:

- provide the CSC Group with the necessary core technology for production operations and new business development, such as electronic ceramics, and target materials for compact discs.
- 2. assist downstream customers to uplift technical capability thereby improving the competitiveness of the domestic industry as a whole.

To ensure the Corporation's profitability and sustained operations in the midst of operating environment changes that defy understanding, R&D must accept the responsibility for technical development that goes deeper and wider than ever. Over more than twenty years CSC has built up its own self-reliant R&D capability. It intends to actively augment its manpower and facilities, and with stronger links with the academia, CSC's R&D aspires to become a proactive and innovative leader.

Electrical steel sheets and galvannealed (GA) sheets for automobile Manufacture may be considered the top representative R&D achievements of 2004. CSC is the world's first steel mill capable of producing high-grade electrical sheets on a continuous annealing line designed for run-of-the-mill grades of cold rolled sheets. CSC's production of non-oriented electric sheets accounts for 10% of world production. Demand for surface quality for sheets used in exposed parts of auto-mobiles far exceeds that of other steel products. Four years of intensive effort has boosted CSC's prime quality yield to more that 85%. Quality is on a par with the world's foremost Producers. The buoyant steel market made it increasingly difficult to procure high-grade coal and iron ore. CSC has developed the technology for utilizing low price pisolite and a high ratio of weak coking coal. Together with a developing high efficiency dephosphorization process at the basic







oxygen furnace that can accommodate future increases in phosphorus content in iron ore and hot metal, and the technology for defect-free continuous slab casting—these three technologies will be instrumental in enabling CSC to suppress production costs in spite of soaring prices and tight supply of raw materials.

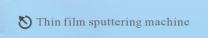
Major breakthroughs in:

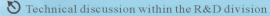
- 1. lubrication rolling technology with high speed steel rolls,
- 2. continuous variable crown control technology for work rolls, and
- 3. work roll grinding quality monitoring and diagnosis system

have lifted the average monthly operation rate at No. 2 hot strip mill from 2003's 87.48% to 90.53% in the second half of 2004. Overall rise in operation rate of rolling line was instrumental in raising carbon steel production by 94,000 tons in 2004.

In the realm of helping downstream industries in technology upgrading, CSC cooperated with Metal Industries Research and Development Center (MIRDC) in an analysis of the nut and bolt Industry and ascertained that fasteners for automobiles have the greatest potential. CSC/MIRDC will bring together and join with the relevant upstream, midstream and downstream manufacturers to form an R&D alliance to cultivate the key core technologies.

In line with the government's designating the metal industry as a "Trillion Dollar National Focal Industry", CSC will apply the successful experience from the above case to other steel consuming industries to raise their product values. Under this plan all the participants from the metal industry chain can share the benefits.





### EMPLOYEE RELATIONS AND HUMAN RESOURCE DEVELOPMENT

As of the end of 2004 the Corporation employs 8,640 persons. Average age is 48.08 years. 8,566 employees, or 99.14%, are eligible for membership in the China Steel Labor Union.

CSC strives for clear-cut rights and obligations of labor and management. It maintains a labor-management collective agreement with the Union in accordance with the Collective Agreement Law and steps up its efforts toward better communication and conciliation channels as well as improved work environment.

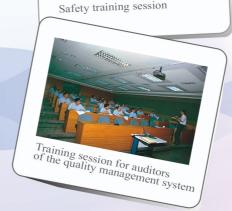
CSC's target for improving its productivity is 1,500 tons of crude steel per year per employee in 2006. Manpower will be trimmed year after year to cut down employment costs. With the employee age distribution over-concentrated at certain ages, there is concern that a gap in human resources may occur in the future. This led the Corporation to study plans for maintaining continuity in human resources and handing down of key skills and know-how, so as to carry out hiring programs at the appropriate time, on a suitable scale and to bring into CSC the required talents.

The non-degree-granting Corporate University of China Steel continues to cultivate skills and capabilities to fulfill the Corporation's needs. In 2004 it held, among other classes and seminars, two sessions of the Seminar for Basic Management Skills, and the Japanese and English language classes attended by 15 and 10 employees. On average each employee participated in 26.1 hours of classroom courses and 8.3 hours of e-Learning courses. Total training cost for the Corporationin 2004 was approximately NT\$69 million.

A workgroup meeting on continuous casters

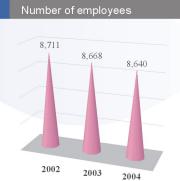
CSC sent 86 persons to academic and business organizations overseas for studies and observations. It also enrolls selected promising employees in Universities in Taiwan and overseas for advanced studies. (16 in Taiwan and 2 overseas in 2004). While so doing CSC has in mind the needs of its diversification and globalization programs for capabilities in technology, R&D, administration and foreign languages. Nineteen hundred white-collar employees, accounting for about 72% of such employees, from 20 first echelon departments participated in the Corporation's Knowledge Management Promotion Program. This program has received financial awards from the Industrial Development Bureau (IDB) of the Ministry of Economic Affairs for two successive years (2003 and 2004). CSC filed applications in both years to the National Science Council for designation of its "Buildup of e-HRD System of China Steel Group" as a special project and succeeded in both years to receive top recognition and financial awards. CSC's success in knowledge management promotion was covered in the January 2004 issue of "Learning and Development Monthly" and by a special column in the January 31, 2004 Economic Daily News. The KNOW Network<sup>6</sup> nominated the Corporation for the 2004 Asian Most Admired Knowledge Enterprise (MAKE).

The time-honored suggestion system and Creative Development Activities (CDA) in the Corporation aim at inspiring the employee's initiative to offer constructive suggestions and to discover and solve problems at the workplace through teamwork and group endeavor. In 2004, 573 active CDA "circles" with 5,310 participants (94% of the blue-collar employees in the departments involved) completed 692 topics, with total benefit exceeding NT\$240 million. As for the suggestion system, the Corporation took note of 24,076 suggestions and adopted 22,718, or 94.4% of them. Tangible benefits from these suggestions exceeded NT\$150 million.

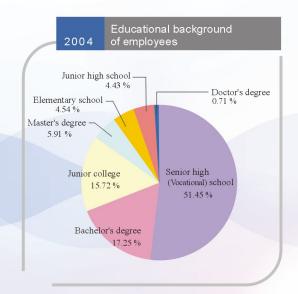


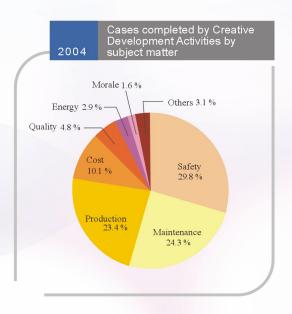
6 An international Web-based professional knowledge sharing network. It is based in the U.K.











## INDUSTRIAL SAFETY, ENVIRONMENTAL PROTECTION AND COMMUNITY RELATIONS



CSC won the Commonwealth Magazine award for the 2004 "Most Admired Company" in Taiwan's steel industry. Shown here (third from the right) is Mr. J. Y. Chen, President of CSC, after receiving the award on behalf of the Corporation at a ceremony honored by the presence of Mr. Chen Shui-Bian, President of the R.O.C., who made the presentations.

#### **Environmental Protection**

CSC continues to push forward various pollution prevention and control programs under the guidelines of ISO-14001 Environmental Management System:

- Improvements on the pollution prevention and control equipment, ensuring normal operation of all environmental monitoring systems at all times, and strengthening of pollution inspection and total quantity air pollution control.
- 2. Adapting to green house gas reduction, and to dioxins and VOC emission control, establishing a task force to implement emission inventory and to plan for countermeasures.
- 3. Maintaining wastewater treatment facilities in top operating condition, enhancing toxic substance management, completing the material storage yard storm run-off investigation, and building storm run-off treatment facilities, in order to comply with the Storm Run-off Pollution Prevention Act that is about to be promulgated.
- 4. 2004 was the fourth year of the five-year "CSC Plant-wide Ground-Water Monitoring Plan". All quarterly results have shown normal conditions. Continue with soil and groundwater quality examination and securing new files for the characteristic data.
- 5. Join a team of officials, experts, academics, and people in the waste-resource conversion business on a visit to advanced countries (U. S., Europe, Japan) to observe and study the operations of converting steel mill wastes into resources, and the related administrative systems and decrees. Information thus collected will be reference for reforms in Taiwan.



CSC also took the initiative to contact relevant industries to introduce BOF slag as a raw material for cement and to promote the quick aging and gas quenching processes for BOF slag. Also, the Ministry of Economic Affairs has officially announced that water-quenched blast furnace slag is classified as a renewable resource 7.

6. NT\$1,180 million capital expenditures for environmental protection in 2004, including several major engineering projects, such as installation of No. 6 coke pusher machine and coke guide car with on-car high-pressure water cleaning devices, revamping coke oven doors on batteries 7 and 8, and constructing conveyor galleries for three major belt conveyors to prevent particulate matter emission.

#### Industrial Safety and Hygiene

CSC continued in 2004 to promote the prevention of occupational accidents following the guidelines of Occupational Safety and Health Management System (OHSAS). Some of the activities were:

- 1. Carry forward the movement toward zero-accidents. Prior to commencing each workday or at each change of worksite during the day the foreman or the workers' immediate supervisor convenes them, ascertains their physical condition and their cognizance of the hazards and of the emergency measures in the event of an accident. Workers are asked to identify the operation hazards verbally. Results of such activities worthy of attention are recorded and reviewed to serve as reference for improvement.
- Continue plant-wide risk management. Pass the 2004 review and inspection by the Labor Inspection Bureau of the Kaohsiung Municipal Government.
- 3. Continue to assist outside contractors to establish their OHSAS-18001



Renewable resources mean substances that have lost their original usefulness, but the recycling of such substances is economically and technologically feasible.

These substances may be recycled or reused as announced or approved under the Resource Recycling and Reuse Act.





Plant greenery



Management System, and require all contractors who perform work of medium or high safety risks within the plant premises to be OHSAS-18001-certified.

- 4. Improve the handling of near miss incidents. At the time of occurrence the department concerned must file a report on the form provided and report the improvement measures. This information should be posted on the Corporation's enterprise information portal (EIP).
- 5. Continue to carry out the health follow-up and management program, focusing on the employees whose physical examination shows signs of hypertension, hyperlipidemia and hyperglycemia. Periodic phone calls are made for follow-up and to remind the individual to take action to improve his health condition. Such measures aim at guarding against sudden attacks that may result in accidents.
- 6. Plant-wide survey and inspection of proper functioning of joy sticks, upper limit switches, overload limit switches, anti-collision protective devices and bumpers on all the cranes and hazardous machinery. This is to prevent accidents caused by malfunctioning or the operator's removal or deactivation of such devices for the sake of expediency.

#### Community Relations and Good Neighbor Activities

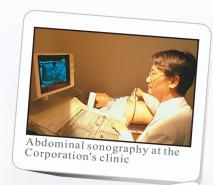
In 2004 the Corporation continued to carry out all the routine outreach programs, including:

- 1. Assistance to local schools to improve their facilities
- 2. Scholarships for outstanding students
- 3. Financial assistance for indigent students
- 4. Gifts for low-income families on the occasion of the Lunar New Year
- 5. Dragon Boat Festival and the Autumn Festival
- 6. Guided tours through the mill
- 7. Familiarization tours for local school children.

In April 2004 the Corporation joined with the Kaohsiung City Symphony Orchestra in sponsoring "A Night of Super Stars", and in July with the local community and local schools in sponsoring the "CSC Music Experiencing Camp." In December the Corporation participated in the 2004 International Steel and Iron Sculpture Festival in Kaohsiung, and in the same month the Corporation's "Sound of Music" choir and the Koshiung City Symphony jointly held a "Roses in Winter" concert. These activities evidence the Corporation's eagerness to provide opportunities for the residents of Kaohsiung, particularly those in the Hsiao Kang District, to enjoy events of music and art.

In July 2004 typhoon Mindulle set off floods and debris flows that rammed against and destroyed the Tong-Si Bridge at Liouguei Hsiang in Kaohsiung Prefecture. CSC immediately went to work rebuilding it. The rebuilt bridge will be CSC's donation to the Kaohsiubng Prefecture. Construction is currently under way.

In the future CSC will place great emphasis on the well-being of the community where it is domiciled, and will persistently be involved in its development. Gauging the community's needs, the Corporation will push ahead with its outreach and good neighbor programs.





## CAPITAL EXPENDITURES AND ENGINEERING BUSINESS

Twenty- two project type capital expenditure projects were in progress in 2004, involving disbursements of NT\$4,106 million.

#### I. Related to equipment revamping

- 1. Revamp of cleaning line and temper mill of Rolling Department III
- 2. Revamp of coiling equipment of No. 1 hot strip mill
- 3. Revamp of billet reheating furnace of No.1 bar mill at Rolling Mill Department I
- 4. Number 2 blast furnace second campaign revamp
- 5. Revamp of No. 1 and 2 sinter plants
- 6. End flue repairs for coke oven batteries 1 and 2
- 7. Replacement of Nos. 1 and 2 ship unloaders

#### II. Related to production capacity increase or quality upgrade

- 8. Additional coal bins for coke oven batteries 3 and 4
- Addition of vertical and horizontal stands on billet mill and revamp of electrical equipment
- 10. Addition of ladle hot metal pretreatment equipment at the steel making plant
- 11. Addition of sizing press equipment on No.1 hot strip mill
- 12.Remodeling of hydrogen batch annealing furnaces at Rolling Mill Department III
- 13. Addition of second ladle refining furnace at No. 1 steel making plant
- 14. Revamp and remodeling of Nos. 4 and 5 slab casters
- 15. Expansion of the spheroidizing zones of the rod mill
- 16. Addition of No. 14 hot stove for No. 1 blast furnace
- 17. Addition of unit No. 9 at the oxygen plant
- 18. Addition of No.2 continuous hot-dip galvanizing line
- 19. Cutting apart of No. 4 vacuum treatment facilities into two independent refining stations for No. 2 basic oxygen furnace at the steel-making plant
- 20. Addition of lime kilns Nos. 6 and 7 for the steel-making plant

#### III. Related to resource recovery

21. Addition of coke dry quenching equipment for coke batteries 7 and 8



## IV. Related to re-engineering of business process and enhancing competition

22. Supply chain management (SCM) software for integrating sales and Production.

Items 6, 7, 19 and 20 are projects begun in 2004. The remaining items are continuation projects. Items 1 and 10 were completed in February and March 2004. The remaining projects are still in progress.

Non-project type capital expenditures in 2004 amounted to NT\$3,473 million. Their objectives cover: equipment renovation, industrial safety and environmental protection, business process re-engineering, quality improvement, research and development, energy saving, automation, computerization and others.

CSC's four phases of plant construction have enabled it to accumulate robust amounts of engineering and construction experience as well as cultivate a wealth of professional manpower. Such strong background was instrumental for CSC to engage in engineering and contracts for outside parties. Beginning in 2003 CSC has been awarded a series of contracts by the Kaohsiung Rapid Transit Corporation, including track work construction, AC power supply system, depot equipment and structure corrosion online monitoring system, totaling NT\$7,394 million. Work under all these contracts is proceeding on schedule.











### SUBSIDIARIES AND OTHER EQUITY INTERESTS



China Ecotek Corporation completed an addition of advanced water treatment facility for Kaohsiung Chenchin Lake Water Treatment Plant, and has undertaken the operation of the new facility.

In 2004 the Corporation invested in two additional companies:

TaiGen Biotechnology Co, Ltd. to participate in the biotechnology industry; and KKK Arena Corporation to have a part in the development and operation of the Kaohsiung Dome. In 2004 there were 18 CSC-invested companies in which CSC plays a leading management role. All of them showed brilliant performance:

#### 1. Companies related to industrial materials

Benefits from C S Aluminum's expansion continue to show up in the production capacity. Such benefits are especially significant at a time when prices are on the rise. Income before income tax was NT\$839 million, a record high. China Steel Chemical benefited from hovering high oil prices and from the introduction of new products. Income before income tax reached an all time high at NT\$1,422 million. China Hi-ment enjoyed the effects of high cement price, which in turn substantially boosted the price as well as the consumption of pulverized slag. Income before income tax was a record high of NT\$722 million. Good steel prices enabled Chung Hung Steel to post record income before income tax of NT\$2,443 million in spite of recognized investment loss in real estate. Also benefiting from buoyant steel prices were Ornasteel and Group Steel in Malaysia. The former achieved RM85.62 million and the latter RM68.82 in income before income tax. The holding company jointly established by the two companies, Ornasteel Holdings BHD has been listed on the Malaysian stock exchange beginning December 30, 2004. Dragon Steel enjoyed good prices for H-sections and boosted its income before income tax to NT\$1,273 million.

Taipei Financial Center. About 100,000 tons of steel structure fabricated by China Steel Structure Co., Ltd.

The company is actively engaged in plans to build an integrated steel mill of 2 million tons hot metal per day.

#### 2. Companies related to trading and logistics

China Steel Express gained benefit from rising ocean freight rates and lifted its income before income tax to NT\$3,635 million or NT\$8.60 per share. China Steel Global Trading enjoyed a good market in steel trade. At the same time it recognized an investment gain of more than NT\$300 million. Income before income tax per share was NT\$12.10.

#### 3. Companies related to engineering and construction

A higher percentage of the contracts that were being carried out by China Steel Structures and China Ecotek in 2004 were those priced after the rise in material prices. So profits were much better than in 2003 in spite of fierce competition and lackluster environment in Taiwan's engineering and construction industries. China Steel Machinery turned around in 2004 Its all out effort to win contracts resulted in greatly improved revenues. Along with benefits from cost control, it posted an income before income tax of NT\$24.38 million.

#### 4. Company related to investment and development

Gains Investment Corporation accommodated the practices of stock - market trade, and exercised timely divestments of holdings. Income before income tax for 2004 was NT\$415 million.

CSC Group's future deployment and development strategy in the iron and steel business will focus on its active leading role in the expansion project of Dragon Steel. This expansion means a giant stride forward for the Group's upstream iron and steel capacity. Together with the oversea channels of China Steel Global Trading, It will place the Group in a much stronger overall competitive position in the iron and steel business. As for non-steel business, CSC will collect comprehensive Data and information on biotechnology, electronic materials, opto-electronics and major government development projects that have good growth potential, and examine carefully the investment opportunities in these areas.



1

Ochina Steel Chemical Corporation distillation column

Financial Statements for the Years Ended December 31, 2004 and 2003 and Independent Auditors' Report

## Deloitte.

## 勤業眾信

#### INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders China Steel Corporation

Deloithe & Touche

We have audited the accompanying balance sheets of China Steel Corporation (the "Corporation") as of December 31, 2004 and 2003 and the related statements of income, changes in stockholders' equity and cash flows for the years then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the Rules for Audit of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China (ROC). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Corporation as of December 31, 2004 and 2003 and the results of its operations and its cash flows for the years then ended, in conformity with generally accepted accounting principles in ROC.

January 26, 2005

Notice to Readers

The accompanying financial statements are intended only to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such financial statements are those generally accepted and applied in the Republic of China.

For the convenience of readers, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail. Also, as stated in Note 2 to the financial statements, the additional footnote disclosures that are not required under generally accepted accounting principles were not translated into English.



## **BALANCE SHEETS**

DECEMBER 31, 2004 AND 2003 (In Thousands of New Taiwan Dollars, Except Par Value)

ASSETS	2	2004	2003	;
CURRENT ASSETS	Amount	%	Amount	%
Cash and cash equivalents (Notes 2 and 3)	\$ 26,402,765	11	\$ 3,862,720	2
Short-term investments (Notes 2 and 4)	23,855,035	10	38,829,092	18
Notes receivable (Note 5)	1,711,335	1	487,926	-
Accounts receivable, net of allowance for	1,711,555	1	407,720	
doubtful accounts of \$134 thousand and				
\$1,214 thousand as of December 31, 2004				
and 2003, respectively (Notes 2, 5 and 20)	2,062,163	1	1,050,742	-
Other receivable	226,180	-	150,641	-
Inventories (Notes 2 and 6)	25,874,988	11	19,232,762	9
Deferred income tax assets (Note 17)	112,495	-	84,548	-
Pledged time deposits (Notes 10 and 21)	4,700,000	2	4,900,000	2
Other	148,485		442,285	
Total current assets	85,093,446	36	69,040,716	31
LONG-TERM INVESTMENTS				
(Notes 2, 7 and 21)				
Long-term stock investments	40,642,218	17	37,012,558	17
Equity method	9,717,543	4	7,360,237	3
Cost method	50,359,761	21	44,372,795	20
Total long-term stock investments	90,000	-	-	-
Prepaid long-term stock investments	182,211		185,411	
Other				
Total long-term investments	50,631,972	21	44,558,206	20
PROPERTIES (Notes 2, 8 and 21)				
Land	7,146,632	3	7,146,632	3
Land improvements	4,231,666	2	4,316,764	2
Buildings and improvements	35,994,405	15	36,376,643	17
Machinery and equipment	211,725,159	89	212,614,464	96
Transportation equipment	1,537,749	1	1,529,531	1
Miscellaneous equipment	2,978,585	1	2,987,294	1
Total cost	263,614,196	111	264,971,328	120
Appreciation	17,795,827	<u></u>	18,178,427	9
Total cost and appreciation	281,410,023	118	283,149,755	129
Less: Accumulated depreciation	190,984,509	80	185,173,739	_84
	90,425,514	38	97,976,016	45
Constructions in progress	8,909,449	4	4,741,252	2
Net properties	99,334,963	42	102,717,268	<u>47</u>
The properties				
OTHER ASSETS				
Rental assets (Notes 2 and 9)	3,095,044	1	3,759,210	2
Refundable deposits	73,793		46,414	_
Restricted assets-pledged time deposits (Note 21)			31,694	-
Unamortized repair expense and other (Note 2)	148,082		517,211	
Total other agests	3,348,613	1	4,354,529	2
Total other assets			<del></del>	
TOTALASSETS	<u>\$238,408,994</u>	100	\$220,670,719	100

LIABILITIES AND STOCKHOLDERS' EQUITY	2004		2003		
CURRENT LIABILITIES	Amount	%	Amount	9/6	
Short-term bank loans and overdraft (Notes 10 and 21)	\$ 4,465,959	2	\$ 4,609,470	2	
Commercial paper payable (Note 11)	1,799,052	1	1,699,214	1	
Notes and accounts payable (Note 20)	3,086,340	1	2,292,434	1	
Income tax payable	9,405,065	4	6,539,733	3	
Accrued expenses (Note 14)	7,015,299	3	5,889,824	3	
Bonds payable - current portion (Note 12)	5,000,000	2	10,000,000	3	
Long-term debts - current portion (Notes 13 and 21)	3,000,000	-	50,000	,	
Other	2,902,231	_1	3,270,309	1	
Total current liabilities	33,673,946	_14	34,350,984	_16	
LONG-TERM LIABILITIES					
Bonds (Note 12)	10,000,000	4	15,000,000	7	
Debts (Notes 13 and 21)	2,861,200	_1	2,225,300	1	
Total long-term liabilities	12,861,200	5	17,225,300	8	
RESERVE FOR LAND VALUE INCREMENT TAX (No	3,370,813	2	3,370,813	1	
OTHER LIABILITIES	u 0)				
Deferred income tax liabilities (Note 17)	2,930,165	1	3,278,972	1	
Deferred credit - gain on intercompany		-			
transactions (Note 15)	1,411,756	<u> </u>	1,407,866	]	
Total other liabilities	4,341,921	_2	4,686,838		
Total liabilities	54,247,880	_23	59,633,935	_27	
STOCKHOLDERS' EQUITY (Note 16)  Capital stock - authorized 10,600,000 thousand shares a NT\$10 par value  Common - issued 9,888,937 thousand shares and 9,452,324 thousand shares as of December 31,	at				
2004 and 2003, respectively Preferred - issued 42,177 thousand shares and 47,762 thousand shares as of December 31,	98,889,368	42	94,523,237	43	
2004 and 2003, respectively	421,770		477,620		
Total capital stock	99,311,138	42	95,000,857	4.	
Capital surplus	1,172,320	<u>42</u> <u>-</u> <u>36</u>	693,047		
Retained earnings	85,642,418	36	66,934,700		
Other equity items					
Unrealized loss on investees' long-term investment	s ( 454,039)	-	( 485,104)		
Cumulative translation adjustments	( 365,599)	-	91,700		
Investees' unrecognized net loss on pension cost	( 32,003)		$(\underline{21,711})$		
Total other equity items	( 851,641)		(415,115)		
Treasury stock - 84,463 thousand shares and 86,273					
thousand shares as of December 31, 2004 and 2003	3				
	( 1,113,121)	<u>(1)</u>	(_1,176,705)		
respectively (Notes 2 and 16)					
	184,161,114	<u>_77</u>	161,036,784	_73	
Total stockholders' equity			_161,036,784	_73	
	184,161,114			_73	

The accompanying notes are an integral part of the financial statements.

## STATEMENTS OF INCOME

FOR THE YEARS ENDED DECEMBER 31, 2004 AND 2003 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2004	l .	200	3
	Amount	%	Amount	%
REVENUES (Notes 2 and 20)	_168,270,036	<u>100</u>	129,702,79	<u>100</u>
COST OF REVENUES (Notes 18 and 20)	104,311,061	<u>62</u>	83,704,24	<u>64</u>
GROSS PROFIT	63,958,975	38	45,998,55	36
UNREALIZED GAIN ON INTERCOMPANY				
TRANSACTION (Note 20)	3,890	<u> </u>	2,82	<u> </u>
REALIZED GROSS PROFIT	63,955,085	38	45,995,72	<u>36</u>
OPERATING EXPENSES (Notes 18 and 20)				
Selling	2,239,585	5 1	1,997,23	34 1
General and administrative	2,634,895		2,315,67	
Research and development	1,063,858		974,60	
Total operating expenses	5,938,338	<u>4</u>	5,287,52	<u>4</u>
OPERATING INCOME	58,016,747	34	40,708,20	32
NONOPERATING INCOME				
Interest	237,266		116,85	
Investment income under the equity method (I			5,929,52	
Gain on disposal of investments	786,868		323,48	
Other Total nonoperating income	869,494 9,529,031		519,39 6,889,25	
road nonopelating into me				<u> </u>
NONOPERATING EXPENSES				
Interest (Note 8)	\$ 952,447		\$ 1,385,59	97 1
Impairment loss on rental assets (Note 9)	594,000			
Other	977,317		1,104,97	
Total nonoperating expenses	2,523,764	<u>_1</u>	2,490,57	<u>2</u>
INCOME BEFORE INCOME TAX	65,022,014	39	45,106,88	35
INCOME TAX (Notes 2 and 17)	13,405,323		8,127,67	
NET INCOME	<u>\$ 51,616,697</u>	<u>31</u>	\$ 36,979,2	<u>29</u>
	200	04	2	003
EARNINGS PER SHARE (Note 19)	Before Tax	After Tax	Before Tax	After Tax
Basic	\$ 6.62	\$ 5.26	\$ 4.60	\$ 3.77
Diluted	\$ 6.60	\$ 5.24	\$ 4.59	\$ 3.76
PRO FORMA INFORMATION—if the Corp rather than treasury stock	oration's shares hel	d by subsidiaries	had been accounted	for as investments
NET INCOME		\$ 51,975,464		\$ 37,254,724
Basic earnings per share based on weighted- average number of outstanding common				
shares of 9,888,916 thousand and 9,877,067				
thousand as of December 31, 2004 and 2003, respectively	\$ 6.60	\$ 5.25	<u>\$ 4.59</u>	\$ 3.77
Diluted earnings per share based on weighted-				
average number of outstanding common shares of 9,931,093 thousand and 9,924,829				
thousand as of December 31, 2004 and	\$ 6.58	\$ 5.23	\$ 4.57	\$ 3.75
2003, respectively		<del>y</del> 0.20	<del>y 7.01</del>	(Concluded)
The accompanying notes are an integral part of the final	ncial statements.			

## STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2004 AND 2003 (In Thousands of New Taiwan Dollars)

	2004	2003
CASH FLOWS FROM OPERATING ACTIVITIES  Net income  Adjustments	\$ 51,616,691	\$ 36,979,214
Depreciation	10,046,890	11,021,179
Amortization	329,218	335,682
Deferred income tax	( 376,754)	( 319,998)
Impairment loss on rental assets	594,000	-
Investment income under the equity method	( 7,635,403)	( 5,929,528)
Construction dividends from long-term investments under	45.040	
the cost method Investment loss under the cost method	15,616 54,000	_
Loss on disposal of properties	358,152	28,146
Cash dividends from long-term investments under the equity	000,102	23, 1-13
method	3,354,496	1,633,785
Gain on disposal of short-term investments	( 575,170)	( 319,565)
Gain on disposal of long-term investments	( 211,698)	( 3,920)
Unrealized gain on intercompany transaction Others	3,890 ( 1,800)	2,826
Effect of exchange rate changes on foreign-currency	( 1,800)	( 4,346)
long-term debts	( 48,300)	<u>65,260</u>
Changes in operating assets and liabilities	57,523,828	43,488,735
Notes receivable	( 1,223,409)	( 109,484)
Accounts receivable	( 1,011,421)	595,681
Inventories Other receivable	( 6,637,226) ( 75,539)	( 3,764,286) ( 36,602)
Other current assets	293,800	( 254,582)
Notes and accounts payable	793,906	758,545
Income tax payable	2,865,332	2,809,211
Accrued expenses	1,125,475	1,094,637
Other current liabilities	588,685	( 96,486)
Net cash provided by operating activities	<u>54,243,431</u>	<u>44,485,369</u>
CASH FLOWS FROM INVESTING ACTIVITIES Decrease (increase) in short-term investments	45 540 007	( 19.759.101)
Increase in long-term investments	15,549,227 ( 2,951,894)	( 18,758,191) ( 4,404,186)
Proceeds from disposal of long-term investments	1,403,797	9,641
Acquisition of properties	( 7,927,503)	( 5,774,382)
Decrease in pledged time deposits	200,000	1,999,702
Decrease in other assets	12,532	38,382
Net cash provided by (used in) investing activities	<u>6,286,159</u>	( <u>26,889,034</u> )
CASH FLOWS FROM FINANCING ACTIVITIES		
Increase (decrease) in short-term bank loans and overdraft Increase in commercial paper payable	( 143,511)	3,799,782
Decrease in bonds payable	99,838 ( 10,000,000)	700,867 ( 9,200,000)
Increase in long-term debts	684,200	1,398,760
Repayment of long-term debts	( 50,000)	( 2,223,765)
Transfer of treasury stock to employees	434	1,807,066
Cash dividends Compensation to directors and supervisors	( 28,481,980)	( 13,040,702)
Net cash used in financing activities	( <u>98,526)</u> ( <u>37,989,545</u> )	( <u>44,589</u> ) ( <u>16,802,581</u> )
NET INCREASE IN CASH AND CASH EQUIVALENTS	22,540,045 3,862,720	793,754 3,068,966
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	\$ 26,402,765	\$ 3,862,720
CASH AND CASH EQUIVALENTS, END OF YEAR	<del>\$ 20,402,703</del>	<u>φ 3,002,720</u>
SUPPLEMENTAL INFORMATION Interest paid	\$ 1,283,307	\$ 1,917,066
Interest expense capitalized		(158,503)
Interest paid, excluding capitalized amounts	\$ 1,283,307	<u>\$ 1,758,563</u>
Income tax paid	\$ 10,916,745	\$ 5,638,462
PURCHASE OF PROPERTIES		
Purchase of properties	\$ 7,617,154	\$ 6,166,246
Decrease (increase) in payable on properties purchased	310,349 \$ 7,927,503	( <u>391,864</u> )
NONCASH FINANCING ACTIVITIES	\$ 7,927,503 \$ 5,000,000	\$ 5,774,382 \$ 10,050,000
Current portion of long-term liabilities	<u> </u>	(Concluded)
The accompanying notes are an integral part of the financial statements.		(

## STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY FOR THE YEARS ENDED DECEMBER 31, 2004 AND 2003 (In Thousands of New Taiwan Dollars, Except Cash Dividends Per Share)

			_					Unrealized	Cumulative			
	Capital	Stock	Capital Surplus	Retained Ea	arnings (Note 16)	Retained Earnin	igs (Note 16)	Loss on Investees' Long-term	Translation	Investees' Unrecognized	Treasury	Total
- -	Common stock	Preferred stock		Legal reserve	Special reserve	Unappropriated	Total	Investments (Note 2)	Adjustments (Note 2)	Net Loss on Pension Cost	Stock (Note 16)	Stockholders' Equity
BALANCES, JANUARY 1, 2003	\$92,679,939	\$ 477,670	\$ 481,597	\$20,083,378	\$8,002,165	\$16,874,520	\$44,960,063	\$( 555,491)	\$ 222,391	\$( 15,696)	\$(3,245,077)	\$135,005,396
Conversion of preferred stock to common Stoc	k 50	( 50)	-		-	-	-	-	-	-	-	-
Appropriation of 2002 earnings (Note 16) Legal reserve	_	-	-	1,683,908	_	( 1,683,908)	-	_	_	-	-	_
Capitalization of bonus to employees	445,890	-	-	-	-	( 445,890)	( 445,890)	-	_	-	-	-
Compensation to directors and supervisors	-	-	-	-	-	( 44,589)	( 44,589)	-	_	-	-	( 44,589)
Cash dividends to preferred stockholders \$1.4 per share	-	-	-	-	-	( 66,867)	( 66,867)	-	-	-	-	( 66,867)
Cash dividends to common stockholders \$1.4 per share	-	-	-	-	-	(12,975,148)	(12,975,148)	-	-	-	-	( 12,975,148)
Stock dividends to preferred stockholders - 1.5	7,164	<u>-</u>	-	-	-	( 7,164)	( 7,164)	-	_	-	-	-
Stock dividends to common stockholders - 1.5	% 1,390,194	_	-	-	-	( 1,390,194)	( 1,390,194)	-	-	-	-	-
Net income in 2003	-	-	-	-	-	36,979,214	36,979,214	-	-	-	-	36,979,214
Adjustment of equity in investees due to changin percentage of ownership  Reversal of unrealized loss on investees' long-	-	-	14,087	-	-	( 59,862)	( 59,862)	-	-	-	( 46)	( 45,821)
term investments	-	-	-1		-	-	-	43	-	-1	-	43
Cumulative translation adjustments	-	-	-	-	-	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	-	-	( 130,691)	-	-	( 130,691)
Investees' unrecognized net loss on pension co	st -	-	-	-	-	-	-	-	-	( 6,015)	-	( 6,015)
Transfer of treasury stock to employees Disposal of the Corporation's shares held by	-	-	( 82,614)	-	-	( 14,863)	( 14,863)	-	-	-	1,904,543	1,807,066
subsidiaries  Cash dividends declared by the Corporation	-	-	151,119	-	-	-	-	70,344	-	-	163,875	385,338
and received by subsidiaries		<del>-</del>	<u>128,858</u>		<del></del>	<del></del>		<del></del>	<del></del>			128,858
BALANCES, DECEMBER 31, 2003	94,523,237	477,620	693,047	21,767,286	8,002,165	37,165,249	66,934,700	( 485,104)	91,700	( 21,711)	(1,176,705)	161,036,784
Conversion of preferred stock to common stock Appropriation of 2003 earnings (Note 16)	sk 55,850	( 55,850)	-	-	-	-	-	-	· ·	<u>-</u>	-	-
Legal reserve		-	-	3,685,308		( 3,685,308)	-	-		-	-	-
Special reserve		-	<u>-</u>		28,651	(28,651)	-	<u>-</u>	_	_	-	_
Capitalization of bonus to employees	985,263	-	-	-	-	( 985,263)	( 985,263)	-	_	-	-	-
Compensation to directors and supervisors	-	-	-	-	-	( 98,526)	( 98,526)	-	-	-	-	( 98,526)
Cash dividends to preferred stockholders - \$3 per share	-	-	_	-	-	( 143,286)	( 143,286)		-	-	-	( 143,286)
Cash dividends to common stockholders - \$3 per share	-	-		-		(28,356,863)	(28,356,863)	4 7 -	-	-	-	(28,356,863)
Stock dividends to preferred stockholders - 3.5%	16,717	-	-	-	-	(16,717)	( 16,717)	-	-	-	4	-
Stock dividends to common stockholders - 3.5%	3,308,301	-	-	-	-	( 3,308,301)	( 3,308,301)	-	-	-	-	
Net income in 2004 Adjustment of equity in investees due to	-	-	-	-	-	51,616,691	51,616,691	-	- /		-	51,616,691
Adjustment of equity in investees due to change in percentage of ownership  Reversal of unrealized loss on investees'	-	- I	120,582	-	-	( 17)	( 17)	-	W 10 19 -	-	( 90)	120,475
long-term investments	-	-	-	-	-	-		764	-	-)(-,-	-	764
Cumulative translation adjustments	-	-		-	-	-		•	( 457,299)	-		( 457,299)
Investees' unrecognized net loss on pension co	est -	-	-	-	-		-			( 10,292)	-	( 10,292)
Transfer of treasury stock to employees Disposal of the Corporation's shares held by		-	( 82)	**************************************	- ·	- 1	-				516	434
subsidiaries	-		100,452	The second second		-	-	30,301	_	-	63,158	193,911
Cash dividends declared by the Corporation and received by subsidiaries	-	-	258,321	-	<u> </u>		-	<u> </u>				258,321
BALANCES, DECEMBER 31, 2004	\$98,889,368	\$ 421,770	\$1,172,320	\$25,452,594	\$ 8,030,816	<u>\$52,159,008</u>	<u>\$85,642,418</u>	<u>\$( 454,039)</u>	<u>\$( 365,599</u> )	\$( 32,003)	<u>\$(1,113,121)</u>	<u>\$184,161,114</u>

# FIVE-YEAR SUMMARY OF SELECTED FINANCIAL DATA AND OPERATING RESULTS

(in thousands of New Taiwan Dollars unless otherwise noted)

	2004	2003	2002	2001	2000
Revenues	168,270,036	129,702,797	99,939,846	85,101,266	100,634,849
Operating costs	110,249,399	88,991,768	79,566,230	77,707,736	79,413,506
Gross profit	63,958,975	45,998,550	24,828,036	11,877,433	25,910,544
Unrealized gain on intercompany transaction	3,890	2,826	-	-	-
Operating income	58,016,747	40,708,203	20,373,616	7,393,530	21,221,343
Non-operating income (loss)	7,005,267	4,398,686	322,198	1,013,269	384,204
Income before income tax	65,022,014	45,106,889	20,695,814	8,406,799	21,605,547
Net income	51,616,691	36,979,214	16,839,080	7,459,750	18,581,535
Current assets	85,093,446	69,040,716	47,581,405	46,279,467	51,560,891
Long-term investments	50,631,972	44,558,206	35,532,286	35,026,411	34,504,547
Net properties	99,334,613	102,717,268	107,471,096	112,247,965	118,415,993
Other assets	3,348,613	4,354,529	4,857,546	5,383,157	4,500,797
Total assets	238,408,994	220,670,719	195,442,333	198,937,000	208,982,228
Current liabilities	33,673,946	34,350,984	27,026,296	25,601,247	29,836,870
Long-term liabilities	12,861,200	17,225,300	25,050,000	37,655,293	35,295,363
Reserve for land value increment tax	3,370,813	3,370,813	3,370,813	3,370,813	-
Other liabilities	4,341,921	4,686,838	4,989,828	5,661,212	5,824,702
Total liabilities	54,247,880	59,633,935	60,436,937	72,288,565	74,327,748
Capital stock	99,311,138	95,000,857	93,157,609	91,089,364	87,961,396
Capital surplus	1,172,320	693,047	481,597	416,570	409,005
Retained earnings	85,642,418	66,934,700	44,960,063	37,434,024	46,380,081
Unrealized loss on investees' long-term investments	( 454,039)	( 485,104)	( 555,491)	( 569,837)	( 149,728)
Cumulative translation ajustments	( 365,599)	91,700	222,391	198,881	53,726
Investees' unrecognized net loss on pension cost	( 32,003)	( 21,711)	( 15,696)	( 15,508)	-
Treasury stock <sup>8</sup>	( 1,113,121)	( 1,176,705)	( 3,245,077)	( 1,905,059)	-
Total stockholders' equity	184,161,114	161,036,784	135,005,396	126,648,435	134,654,480
Total liabilities and stockholders' equity	238,408,994	220,670,719	195,442,333	198,937,000	208,982,228
Stockholders' equity per common share (NT\$)	18.54	16.95	14.49	13.90	15.31
Earnings per common share (NT\$)	5.26	3.94	1.86	0.82	2.12
Earnings per common share (NT\$) <sup>9</sup>		3.77	1.76	0.75	1.89

<sup>8</sup> Effective 2002, the Corporation's shares acquired and held by subsidiaries are accounted for as treasury stocks.

<sup>9</sup> After making retroactive adjustments to take into account stock dividends.

# FIVE-YEAR SUMMARY OF SELECTED FINANCIAL RATIOS AND PERCENTAGES

	2004	2003	2002	2001	2000
Current ratio (%)	252.70	200.99	176.06	180.77	178.81
Ratio of fixed assets to long-term liabilities and stockholders' equity (%)	50.42	57.62	67.15	68.32	69.68
Total liabilities to stockholders' equity	30.29	0.37	0.45	0.57	0.55
Net income rate (%)	30.67	28.51	16.85	8.77	18.46
Profitability in terms of total assets (%)	22.80	18.27	9.38	4.66	10.16
Profitability in terms of stockholders' equity (%)	29.91	24.98	12.87	5.71	14.18
Revenue growth rate, year to year (%)	29.74	29.78	17.44	(15.44)	11.96
Stockholders' equity growth rate, year to year (%)	14.36	19.28	6.60	(5.95)	5.66

#### ANALYSIS OF FINANCIAL STATUS AND OPERATING RESULTS

#### 1. Two-year analysis of flow ratios

Ratio	December 31, 2004	December 31, 2003	increase (decrease)
Cash flow ratio (%)	161	130	35
Appropriate cash flow ratio (%) 10	149	148	9
Cash reinvestment ratio (%)	7	8	(13)

<sup>10</sup> Based on data over the past five years.

Analysis of changes in above ratios

Cash flow ratio increase by 24% over that of 2003 is mainly attributed to 2004's improved revenues, resulting in substantial increase in cash flows.

#### 2. Operation Analysis:

- (1) The increase of NT\$17,960,425 thousand (39%) in gross profit is mainly attributed rise in international steel prices.

  Average sales price and revenues in 2004 increased by about 30%, and cost of goods sold increased by 25%. Rate of increase of revenues was higher than that of costs.
- (2) The increase of NT\$2,639,773 thousand (38%) in total non-operating income is mainly attributed to the profits of those investee companies, for which the reckoning of recognized investment income was changed to the equity method in 2004, being higher than in 2003.
- (3) It is expected that international steel prices and market conditions of 2004 will be maintained in 2005, and that 2005 sales volume of steel will be 10,220,000 tons, commensurate with that of 2004.

## TERMS AND CONDITIONS OF CORPORATE BONDS

Issue	Unsecured Corporate Bond	Unsecured Corporate Bond	Unsecured Corporate Bond
Issue Date	From November 20, 2000 to December 11, 2000	From June 7, 2001 to June 28, 2001	From November 2, 2001 to November 16, 2001
Face Amount	NT\$1,000,000	NT\$1,000,000	NT\$1,000,000
Issue Price	Market price	NT\$1,000,000	NT\$1,000,000
Amount	NT\$5,000,000,000	NT\$5,000,000,000	NT\$5,000,000,000
Coupon	5.18%	4.27%	Bond A:3.1% Bond B:3.0763%
Maturity	Five years (due from November 20,2005 to December 11,2005)	Five years (due from June 7, 2006 to June 28, 2006)	Five years (due from November 2, 2006 to November 16, 2006)
Trustee	China Trust Commercial Corporation Head Office -Trust Department	The International Commercial Bank of China, Head Office- Trust Department	The International Commercial Bank of China, Head Office - Trust Department
Lead Manager	China Trust Securities Corporation		
Legal Advisor to the Issuer	Prosperity United Firm Attorneys at Law	Prosperity United Firm Attorneys at Law	Prosperity United Firm Attorneys at Law
Auditor of the Issuer	Deloitte & Touche (A member firm of Deloitte Touche Tohmatsu)	Deloitte & Touche (A member firm of Deloitte Touche Tohmatsu)	Deloitte & Touche (A member firm of Deloitte Touche Tohmatsu)
Repayment	100% on maturity, interest shall be paid annually against interest coupon commencing from the issue date.	100% on maturity, interest shall be paid annually against interest coupon commencing from the issue date.	100% on maturity, Bond A: interest shall be paid annually against interest coupon commencing from the issue date. Bond B: interest shall be compounded semiannually and paid annually against interest coupon commencing from the issue date.



## MARKET PRICE OF STOCK OVER PAST THREE YEARS

(in NT\$ / share)

Stock	Price	2004	2003	2002
Common	Highest	37.4	28.7	21.2
Common	Lowest	27.0	18.9	13.6
Preferred	Highest	37.0	30.8	25.9
riciciicu	Lowest	29.5	24.5	20.0

Source of Information: Taiwan Stock Exchange Corporation

### PRODUCTS AND USES

	NA . II
Products	Major Uses
- Plates	Shipbuilding, bridges, steel structures, oil country tubular goods (OCTGs), storage tanks, boilers, pressure vessels, truck chassis and general construction
• Bars	Nuts and bolts, hand tools, loudspeaker parts, automobile and motor cycle parts, machinery parts
• Wire rods	Nuts and bolts, steel wire and rope, welding electrodes, hand tools, tire cord and bead, umbrella parts, chains
Hot rolled coils	Steel pipes and tubes, vehicle parts, containers, pressure vessels, hydraulic jacks, cold rolled and galvanized products, light shapes, formed parts in general
· Cold rolled coils	Steel pipes and tubes, steel furniture, home appliances, drums, automobile bodies, hardwares, and as raw material for galvanized and coated steel sheets
Electro-galvanized coils	Computer cases, home appliance outer shells, parts and accessories, automobile bodies, building materials and components, and hardwares
Hot-dip galvanized coils	Automobile parts and components, computer cases, coated sheets, building materials and components
Electrical steel coils	Motors, transformers and stabilizers

# THREE-YEAR SUMMARY OF PRODUCTION AND SALES VOLUMES

(In tons)

Product	Volume	2004	2003	2002
Steel plates	Production	1,167,083	986,081	1,093,787
	Sales <sup>13</sup>	1,197,730	1,059,731	1,097,020
Steel bars 11	Production	569,443	555,424	500,684
	Sales	611,765	577,391	527,718
Wire rods	Production	1,287,021	1,285,253	1,173,495
	Sales	1,305,604	1,266,610	1,206,998
Hot rolled steel products	Production	4,095,068	4,468,965	4,340,944
	Sales	4,246,913	4,548,040	4,411,808
Cold rolled steel products 12	Production	2,752,700	2,629,781	2,418,823
	Sales	2,885,865	2,707,294	2,523,235
Commercial slabs, blooms and billets	Production	209,526	236,828	729,421
	Sales	165,198	204,951	743,706
Pig iron	Production	20,448	25,921	30,651
	Sales	17,041	21,970	26,246
Total	Production	10,101,289	10,188,253	10,287,805
	Sales	10,430,116	10,385,987	10,536,731

<sup>11</sup> Including bars contracted out for hire-rolling

<sup>12</sup> Including electrogalvanized, hot-dip galvanized products and electric sheets

<sup>13</sup> Including stainless steel

## OWNERSHIP OF SUBSIDIARIES AND OTHER EQUITY INTERESTS

December 31, 2004

13.88 14.60 15.00 -20 11000.00 2403 13.88 14.60 11.66 00 13.22.00 2404			
Companies	Investment Amounts <sup>14</sup> (NT\$1,000)	Holding Ratio (%)	Evaluation Method
China Steel Express Corporation	7,643,022	100	Equity
C.S. Aluminum Corporation	6,885,517	98	Equity
Gains Investment Corporation	5,779,470	100	Equity
China Prosperity Development Corporation	4,788,857	100	Equity
China Steel Asia Pacific Holdings Pte Ltd <sup>15</sup>	3,306,414	100	Equity
Kaohsiung Rapid Transit Corporation	3,176,545	31	Equity
Chung Hung Steel Corporation 16	2,007,733	24	Equity
Dragon Steel Corporation	1,513,678	37	Equity
China Steel Global Trading Corporation	1,242,487	100	Equity
China Steel Chemical Corporation	1,050,325	30	Equity
China Steel Machinery Corporation	695,536	100	Equity
China Hi-ment Corporation	561,291	20	Equity
Info-Champ Systems Corporation	533,776	99	Equity
Horng Yih Investment Corporation	452,755	99	Equity
Long Yuan Fa Investment Corporation	451,787	99	Equity
Goang Yaw Investment Corporation	440,948	99	Equity
China Steel Structure Co., Ltd.	437,654	18	Equity
China Ecotek Corporation	383,270	36	Equity
China Steel Security Corporation	229,712	100	Equity
Taiwan Rolling Stock Co., Ltd.	163,395	27	Equity
China Steel Management Consulting Corporation	8,848	38	Equity
TaiAn Technologies Corporation	2,319	17	Equity
HIMAG Magnetic Corporation <sup>17</sup>	0	50	Equity
Less: shares held by subsidiaries accounted for as treasury stock	(1,113,121)		
Subtotal	40,642,218		
East Asia United Steel Corporation - preferred stock	2,055,437	33	Cost
Taiwan High Speed Rail Corporation - preferred stock C	1,499,997	14	Cost
Asia Pacific Broadband Telecom Co., Ltd.	1,146,000	2	Cost
Industrial Bank of Taiwan	1,000,000	4	Cost
Dragon Steel Corporation preferred stock A	999,877	100	Cost
Taiwan High Speed Rail Corporation - preferred stock B	984,384	4	Cost
Maruichi Steel Tube Ltd.	757,919	2	Cost
CDIB & Partners Investment Holding Corporation	500,000	5	Cost
Allied Material Technology Corporation	243,290	2	Cost
TaiGen Biotechnology Co., Ltd preferred stock B	120,000	5	Cost
CDIB Bio Science Ventures I, Inc.	105,370	15	Cost
Phalanx Biotech Group	55,269	14	Cost
GenMont Biotech Inc.	50,000	6	Cost
Overseas Investment & Development Corporation	50,000	5	Cost
CTB I Venture Capital Co., Ltd.	0	9	Cost
Tang Eng Iron Works Co., Ltd. <sup>17</sup>	150,000	24	Cost
Subtotal	9,717,543		
Pre-paid long-term investment: Kaohsiung Arena Development Corp			
Long-term fund: Sino-Canada Biotechnology Development Fund, L			
Total	50,631,972		

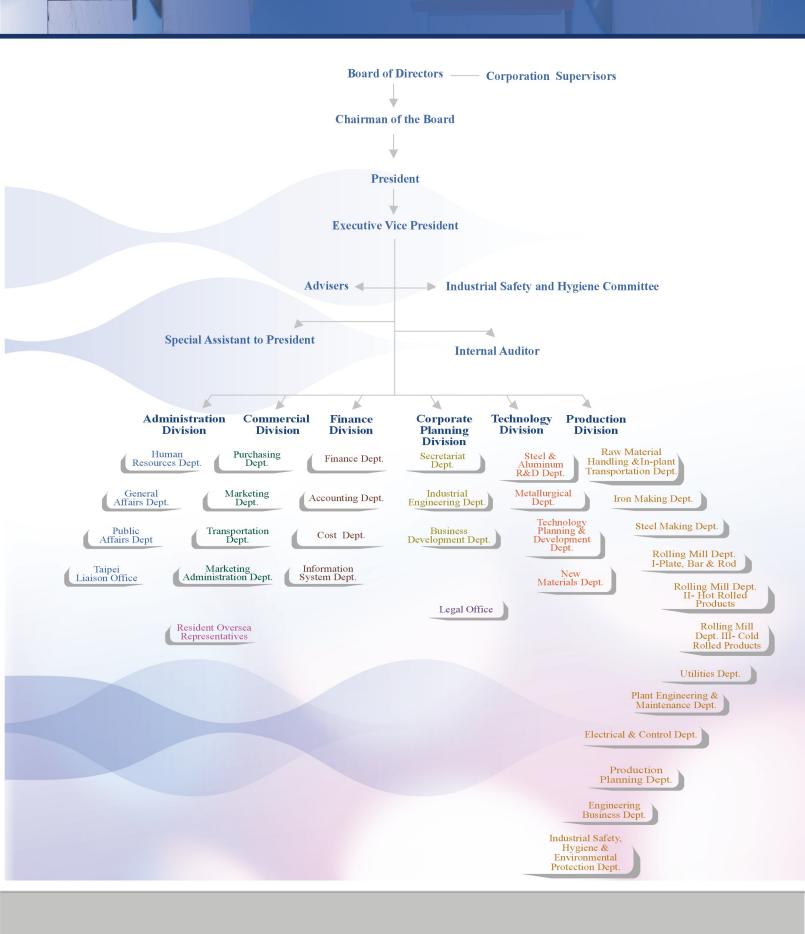
<sup>14</sup> Invested amounts are based on balances in the account Long-term Investments.

Through China Steel Asia Pacific Holding Pte Ltd. the Corporation indirectly holds 47%, 47% and 10% of Ornasteel Enterprise Corporation (M) Sdn. Bdh., Group Steel Corporation (M) Sdn. Bdh., and Wuxi Teco Electric & Machinery Co., Ltd. respectively.

The Corporation's total equity in Chung Hung Steel Corporation was 39.3%, of which 23.7% was directly owned and 15.6% was indirectly owned through Goang Yao, Horng Yih and Long Yuan Fa.

<sup>17</sup> The Corporation fully recognized in 2002 the balances of its investment in HIMAG Magnetic Corporation and Tang Eng Iron Works Co., Ltd. as investment losses to reflect these investees' persistent operation losses.

## ORGANIZATION CHART OF CHINA STEEL CORPORATION



## **DIRECTORS AND SUPERVISORS**

(as of December 31, 2004)

Chairman of the Board	Wen-Yuan Lin	Representing Ministry of Economic Affairs, R. O. C.
Director	Jung-Yung Chen	Representing Ministry of Economic Affairs, R. O. C
Director	Feng-Sheng Wu	Representing Ministry of Economic Affairs, R. O. C
Director	Chu Chen	Representing Bureau of Labour Insurance
Director	Yuan-Cheng Chen	Representing Chiun Yu Investment Corporation
Director	Cheng-I Weng	Representing Gau Ruei Investment Corporation
Director	Iuan-Yuan Lu	Representing Ever Wealthy Investment Corporation
Director	Ching-Pin Wu	Representing China Steel Labor Union
Director	Tzer-Haw Chen	Representing Chung Hung Steel Corporation
Director	Pyng-Yeong Liang	Representing Hsing Loong Investment & Development Co., Ltd.
Director	<b>Ho-Chong Chen</b>	Representing TS Investment Development Inc.
Supervisor	Chen-Cheng Huan	g Representing Ministry of Economic Affairs, R. O. C
Supervisor	Wang-Ping Gu	Representing Ministry of Economic Affairs, R. O. C
Supervisor	Benny T. Hu	Representing Dragon Steel Corporation

## SENIOR MANAGEMENT (as of December 31, 2004)

President	Jung-Yung Chen
Executive Vice President (Concurrently Spokesman for the Corporation)	Yuan-Cheng Chen
Vice President, Administration Division	Chao-Tung Wong
Vice President, Commercial Division	Tzer-Haw Chen
Vice President, Finance Division	Lo-Min Chung
Vice President, Corporate Planning Division	Chao-Ching Chen
Vice President, Technology Division	Guo-Hwa Cheng
Vice President, Production Division	Chaur-Hwa Ou



## MAIN BUSINESSES AND ADDRESSES OF SUBSIDIARIES AND OTHER CHINASTEEL -INVESTED COMPANIES

(as of December 31, 2004)

#### **SUBSIDIARIES**

C. S. Aluminium Corporation Chairman, C. C. Chen President: S. T. Chang Main business: aluminum products Address: 17 Tong Lin Road, Hsiao Kang District. Kaohsiung 812, Taiwan, R. O. C.

Tel: 886-7-871-8666 Fax: 886-7-872-1852

**China Steel Express Corporation** 

Chairman: Y. C. Chen President: Donald K. L. Chao Main businesses: marine cargo transportation; purchase, sale and chartering of vessels; and shipping agency

Address: 32F, 8 Ming Chuan 2nd Road, Chien Chen District. Kaohsiung 806, Taiwan, R. O. C.

Tel: 886-7-337-8888 Fax: 886-7-338-1310

China Steel Global Trading Corporation

Chairman: W. Y. Lin President: K. M. Chen Main businesses: import, export Address: 31F, 8 Ming Chuan 2nd Road, Chien Chen District, Kaohsiung 806, Taiwan, R. O. C. Tel: 886-7-332-2168 Fax: 886-7-335-6411~2

Gains Investment Corporation

Chairman: L. M. Chung President: L. R. Hu Main business: hi-tech investments Address: 30F, 6 Ming Chuan 2nd Road, Chien Chen District. Kaohsiung 806, Taiwan, R. O. C.

Tel: 886-7-338-2288 Fax: 886-7-338-7110 China Steel Security Corporation

Chairman: M. L. Chou President: C. M. Hsu. Main businesses: security services and systems

Address: 17F. 247 Mina Shena 1st Road, Hsin Hsing District. Kaohsiung 800, Taiwan, R. O. C.

Tel: 886-7-229-9678 Fax: 886-7-226-4078

China Prosperity Development Corporation

Chairman: J. Y. Chen President: K. M. Chen Main businesses: real estate development and investment

Address: Room 6, 24F, 31 Hai Bien Road, Ling Ya District, Kaohsiung 802, Taiwan, R. O. C.

Tel: 886-7-536-2500 Fax: 886-7-536-2413

Info-Champ Systems Corporation

Chairman: K. H. Chang President: T.C. Wu Main business: enterprise resources planning (ERP) Address: 11F. 6 Ming Chuan 2nd Road.

Chien Chen District, Kaohsiung 806, Taiwan, R. O. C. Tel: 886-7-535-0101

Fax: 886-7-535-0110

China Steel Machinery Corporation

Chairman: C. H. Ou President: W. D. Hsu Main businesses: machinery manufacturing Address: 3 Taichi Road, Hsiao Kang District. Kaohsiung 812, Taiwan, R. O. C.

Tel: 886-7-802-0111 Fax: 886-7-803-3515 Ornasteel Enterprise Corporation (M) Sdn. Bhd.

Managing Director: Paul T. Y. Huang Main business: steel products Address: 180. Kawasan Industri Ayer Keroh, 75450 Melaka, Malaysia

Tel: 60-6-231-9990 Fax: 60-6-231-5310

Group Steel Corporation (M) Sdn. Bhd. 18

Managing Director: Paul T. Y. Huang Main business: steel products Address: 180, Kawasan Industri Ayer Keroh, 75450 Melaka, Malaysia Tel: 60-6-231-9990 Fax: 60-6-231-5310

**HIMAG Magnetic Corporation** 

Chairman: G. H. Cheng President: T.C.Lin Main business: magnetic materials Address: 24-1 Chien Kuo Road, Nei Pu Industrial Park, Ping Tung Hsien 912, Taiwan, R. O. C. Tel: 886-8-778-0222

OTHER CHINASTEEL -**INVESTED COMPANIES** 

Fax: 886-8-778-0227

**Chung Hung Steel Corporation** 

Chairman: T. H. Chen President: J. G. Liu Main business: steel products Address: 317 Yu-Liao Road, Chiao tou, Kaohsiung 825, Taiwan, R. O. C. Tel: 886-7-611-7171 Fax: 886-7-611-0594

China Steel Structure Co., Ltd.

Chairman: J. Y. Chen President: S. J. Su

Main businesses: steel structures. construction

Address: 1 Chung Kang Road. Hsiao Kang District,

Kaohsiung 81233, Taiwan, R. O. C. Tel: 886-7-802-3433

Fax: 886-7-801-9150

Chairman: W. Y. Lin

China Steel Chemical Corporation

President: P.Y. Chen Main business: coal tar chemicals Address: 5F-1, 47 Chunghua 4th Road, Ling Ya District,

Kaohsiung 802, Taiwan, ROC

Tel: 886-7-338-3515 Fax: 886-7-338-3516

China Hi-ment Corporation

Chairman: R. S. Jong President: S. Y. Chiang Main businesses: pulverized blast furnace slag and slag cement

Address: 10F, 243 Yi-Hsin 1st Road, Chien Chen District Kaohsiung 806, Taiwan, ROC Tel: 886-7-336-8377

Fax: 886-7-336-8433

China Ecotek Corporation

Chairman: K. L. Du President: Q. G. Shvna Main businesses: environment engineering, design and construction Address: 8F, 8 Ming Chuan 2nd Road, Chien Chen District Kaohsiung 806, Taiwan, R. O. C.

Tel: 886-7-330-6138 Fax: 886-7-339-4016 **Dragon Steel Corporation** 

Chairman: K. H. Chang President: C. H. Huang Main business: H-sections Address: No. 100, Lung Chang Road, Li Shui Village, Lung Ching Hsiang, Taichung Hsien 434,

Taiwan, R.O.C. Tel: 886-4-630-6088

Fax: 886-4-630-6066

China Steel Management Consulting Corporation

Chairman: C. T. Wong President: Y. C. Guu

Main business: consulting management Address: 1 Chung Kang Road,

Hsiao Kang District, Kaohsiung, Taiwan, R. O. C.

Tel: 886-7-801-0723 Fax: 886-7-803-3568

Tang Eng Iron Works Co., Ltd.

Chairman: S. T. Liu President: H P Chen Main businesses: stainless steel.

construction Address: No.53, Chung Hua 4th

Road, Lin Ya District, Kaohsiung 802, Taiwan, R. O. C.

Tel: 886-7-335-1108 Fax: 886-7-335-0348

Overseas Investment & Development Corporation

Chairman: Jeffrey L. S. Koo President: D. Mao Main husiness: oversea investments Address: Room 2406, 24F, No. 333. Keelung Road Section 1 Taipei 105, Taiwan, R. O. C. Tel: 886-2-2757-6965

Fax: 886-2-2757-6932

**CDIB & Partners Investment Holding** 

Corporation Chairman: C. T. Wu President: P. Shen

Main business: industrial investments Address: 6F, 125 Nan King East Road secretary. 5, Song Shan Dstrict,

Taipei 105, Taiwan, R. O. C. Tel: 886-2-2745-7181

Fax: 886-2-2761-4741

Industrial Bank of Taiwan

Chairman: Kenneth C. M. Lo President: Henry W. Peng Main business: industrial banking

Address: 3F, 101 Song Jen Road,

Hsin Yi District, Taipei 110, Taiwan, R. O. C.

Tel: 886-2-2345-1101 Fax: 886-2-2345-1102

Allied Material Technology Corporation

Chairman & CEO: Charles Yu President: Arthur Chou Main business: color filter of thin film

transistor-liquid crystal display (TFT-LCD)

Address: 458 Pingjen Section, Jung Shing Road, Pingjen City, Taoyuan Shien 324, Taiwan R O C

Tel: 886-3-469-7107 Fax: 886-3-469-7005

Maruichi Steel Tube Ltd.

Honorary Chairman of the Board: T. Horikawa President: S. Yoshimura Main business: steel tube Address: 3-9-10 Kitahorie, Nishi-Ku, Osaka 550-0014, Japan

Tel: 81-6-6531-0102 Fax: 81-6-6531-0132



## **MAIN BUSINESSES AND ADDRESSES OF SUBSIDIARIES AND OTHER** CHINASTEEL -INVESTED COMPANIES

**Kaohsiung Rapid Transit Corporation** Chairman: J. Y. Chen

President: C. B. Fan

Main businesses: mass rapid transit engineering and

services Address: 5F, 8 Ming Chuan 2nd Road,

Chien Chen District, Kaohsiung 806, Taiwan, R. O. C.

Tel: 886-7-793-9666 Fax: 886-7-793-9999

Taiwan Rolling Stock Co., Ltd.

Chairman: W. Y. Lin President: Koii Aso

Main business: rolling stock Address: 458 Hsin Hsing Road,

> Hu Kou Hsiang, Hsin-chu Hsien 303, Taiwan,

Tel: 886-3-597-4905 Fax: 886-3-597-4921

R. O. C.

Asia Pacific Broadband Telecom Co., Ltd.

Chairman: S. S. Y. Wang

Vice Chairman and President: L. T. Wang

Main business: fixed line network

Communication services Address: 16F, 277 Song Jen Road,

Hsin I District, Taipei 110, Taiwan, R. O. C.

Tel: 886-2-8780-8777 Fax: 886-2-8780-9200

GenMont Biotech Inc. Chairman : C. S. Hsu

President: William Lai Main business: R & D of new drug

Address: No.8, Nan-Ke 7th Rd., Tainan Science-Based Industrial Park,

Tainan Country, Taiwan, R. O. C.

Tel: 886-6-505-2151 Fax: 886-6-505-2152 CDIB Bio Science Ventures I, Inc.

Chairman & CEO: Benny T. Hu

Main business: bioscience investment

Address: 30F. 99 Tun Hwa South Road.

Sec. II, Taipei, Taiwan, R. O. C.

Tel: 886-2-2325-0556 Fax: 886-2-2754-7708

Phalanx Biotech Group

Chairman: Andrew Wang

President: Chung-Fan Chiou, Ph. D. Main business: biochip manufacturer Address: 6 Technology Road 5, 6th

> Floor Science-Based Industrial Park, Hsinchu 30077, Taiwan, R.O.C.

Tel: 886-3-5781168 Fax: 886-3-5785099

Wuxi Teco Electric & Machinery Co., Ltd. 18

Chairman: J. George Lien President : Frank Tseng

Main business: induction motor

manufacturing Address: NO.72, Wuxi National Hi-Tech

Industrial Development Zone, New District Jiang Su, China

Tel: 86-510-5342005 Fax: 86-510-5342053

East Asia United Steel Corporation

Chairman: Gashun Amaya

President: Gashun Amaya (Concurrently) Main business: holding company of

Sumikin Iron & Steel Corp.

Address: Triton Square Office Tower Y 8-11, Harumi, 1-Chome, Chuo-Ku Tokyo, 104-6411, Japan

Tel: 81-3-4416-6788 Fax: 81-3-4416-6149 CTB I Venture Capital Co., Ltd

Chairman: F. Y. Huang

President : C. L. Huang

Main business: hi-tech investments

Address: 5th Floor, No.91, Heng Yang Road, Taipei Taiwan, R.O.C.

Tel: 886-2-87892000

Fax: 886-2-87893000

Taiwan High Speed Rail Corporation

Chairman: Nita Ing President : K. C. Liu

Main business: high speed rail engi-

neering and services

Address: 3rd Floor, No.100, Hsin Yi Road Taipei, Taiwan, R.O.C.

Tel: 886-2-8789-2000 Fax: 886-2-8789-3000

**Taian Technologies Corporation** 

Chairman: W. Y. Lin

President : Steve Lee

Main business: bioscience Investment Address: Nankang Software Park,

> Building E, 11F, 19-11, San Chong Rd., Nankang,

Taipei 115, Taiwan, R.O.C.

Tel: 886-2-2655-3299

Fax: 886-2-2655-3209

TaiGen Biotechnology Co., Ltd.

Chairman: S.C. Ho

President : M.C. Hsu. Ph. D. Main business: pharmaceutical

research and

development

Address: 7F 138 Shin Ming Road,

Taipei 114, Taiwan, R.O.C.

Tel: 886-2-8177-7072 Fax: 886-2-2796-3606 President: Victor Lin

**KKK Arena Corporation** 

Chairman: W. Y. Lin Vice Chairman: C. Y. Tsai

Main business: construction

and operation

